

## APPENDIX D

## WITNESSES AT PUBLIC MEETINGS

Robert M. Ball . . . . . Visiting Scholar,  
Center for the Study of Public Policy

Commissioner,  
Social Security Administration,  
**1962-1973**

Charles Bernhardt . . . . . Labor Relations Specialist,  
National Federation of Federal Employees

William F. Bolger . . . . . Postmaster General,  
U.S. Postal Service

Daniel P. Bourque . . . . . Deputy Administrator,  
Health Care Financing Administration

Daniel Brier . . . . . Group Director for Welfare,  
Human Resources Division,  
General Accounting Office

Hale Champion . . . . . Executive Dean,  
John F. Kennedy School of Government,  
Harvard University

Under Secretary,  
Department of Health, Education, and  
Welfare,  
1977-1979

Jacob Clayman . . . . . President,  
National Council of Senior Citizens

Wilbur J. Cohen . . . . . Professor of Public Affairs,  
LBJ School of Public Affairs,  
University of Texas at Austin

Secretary,  
Department of Health, Education, and  
Welfare,  
1968-1969

Carolyn K. Davis . . . . . Administrator,  
Health Care Financing Administration

James E. Davis, M.D. . . . . Vice Speaker of the House of Delegates,  
American Medical Association

Alan L. Dean . . . . . Consultant and Member,  
National Academy of Public Administration  
  
Chairman,  
National Academy of Public Administration  
1977-1981

Francis D. **DeGeorge** . . . . . Deputy Inspector General,  
Department of Commerce  
  
Deputy Commissioner (Operations),  
Social Security Administration,  
1979

Joseph Delfico . . . . . Associate Director,  
Income Security Programs,  
Human Resources Division,  
General Accounting Office

Robert A. Derzon . . . . . Vice President,  
Lewin and Associates  
  
Administrator,  
Health Care Financing Administration  
1977-1978

Herbert R. Doggette Jr. . . . . Deputy Commissioner (Operations),  
Social Security Administration

Thomas Dowdal . . . . . Group Director for Medicare,  
Human Resources Division,  
General Accounting Office

Louis D. **Enoff** . . • - . . . . . Acting Deputy Commissioner  
(Programs and Policy),  
Social Security Administration

Frank Ferris . . . . . Director,  
Negotiations Department,  
National Treasury Employees Union

Robert P. Fleminger . . . . . President,  
National Council Social Security  
Management Associations, Inc.

Richard L. Fogel . . . • . . . . . Director,  
Human Resources Division,  
General Accounting Office

John Harris . . . . . Special Assistant to the National  
President,  
American Federation of Government  
Employees

Council President,  
National Council of SSA Field Operations  
Locals,  
American Federation of Government  
Employees,  
**1979-1983**

Patricia Roberts Harris . . . . . Professor of Law,  
National Law Center,  
George Washington University

Secretary,  
Department of Health, Education, and  
Welfare/Health and Human Services,  
**1979-1981**

Timothy P. Kilcullen . . . . . Associate,  
Gibson-Hunt Associates

Deputy Project Manager,  
Social Security Task Force,  
President's Private Sector Survey on  
Cost Control (Grace Commission),  
**1982-1983**

Lewis J. Krulwich . . . . . Partner,  
Price Waterhouse

Project Manager,  
Federal Management Systems Task Force,  
President's Private Sector Survey on  
Cost Control (Grace Commission),  
**1982-1983**

Andrew Kulanko . . . . . Group Director for SSA Retirement,  
Human Resources Division,  
General Accounting Office

Jerome Kurtz . . . . . Partner,  
Paul, Weiss, Rifkind, Wharton & Garrison

Commissioner,  
Internal Revenue Service,  
1977-1980

John W. **Lainhart** IV . . . . . Director,  
Office of ADP Audits and Technical  
Support,  
Office of the Inspector General,  
Department of Transportation

Group Director for Human Services,  
Information Management and Technology  
Division,  
General Accounting Office,  
1983-1984

Marshall S. **Mandell** . . . . . Deputy Commissioner (Systems),  
Social Security Administration

John L. **McLucas** . . . . . Executive Vice President and Chief  
Strategic Officer,  
Communications Satellite Corporation

Administrator,  
Federal Aviation Administration,  
1975-1977

Martha A. **McSteen** . . . . . Acting Commissioner,  
Social Security Administration

Rufus **E. Miles Jr.** . . . . . Writer and Consultant

Assistant Secretary for Administration,  
Department of Health, Education, and  
Welfare,  
1961-1965

William A. **Morrill** . . . . . President,  
**Mathematica** Policy Research, Inc.

Assistant Secretary for Planning and  
Evaluation,  
Department of Health, Education, and  
Welfare,  
1973-1977

Assistant Director,  
Office of Management and Budget,  
1972-1973

Thomas D. **Morris** . . . . . Inspector General,  
Department of Health, Education, and  
Welfare,  
1977-1979

Robert J. Myers . . . . . Consulting Actuary

Executive Director,  
National Commission on Social Security  
Reform,  
**1982-1983**

Deputy Commissioner,  
Social Security Administration,  
**1981-1982**

Richard P. Nathan . . . . . Professor of Public and International  
Affairs,  
The **Woodrow** Wilson School of Public and  
International Affairs,  
Princeton University

Deputy Under Secretary,  
Department of Health, Education, and  
Welfare,  
**1971-1972**

Paul H. O'Neill . . . . . Senior Vice President,  
Paperboard and Packaging,  
International Paper Company

Deputy Director,  
Office of Management and Budget,  
**1974-1977**

Jack W. Owen . . . . . Executive Vice President and  
Director of the Washington Office,  
American Hospital Association

Robert E. Rinehimer . . . . . Consultant in Health Insurance  
Administration

President,  
Pennsylvania Blue Shield,  
**1970-1981**

Stanford G. Ross . . . . . Partner,  
Arnold and Porter

Commissioner,  
Social Security Administration,  
**1978-1979**

Nelson J. Sabatini . . . . . Acting Deputy Commissioner  
(Management and Assessment),  
Social Security Administration

Leonard D. **Schaeffer** . . . . . President and Chief Executive Officer,  
Group Health, Inc.

Administrator,  
Health Care Financing Administration,  
1978-1980

**Richard S.** Schweiker . . . . . President,  
American Council of Life Insurance

Secretary,  
Department of Health and Human Services,  
1981-1982

Lawrence T. Smedley . . . . . Associate Director,  
Department of **Occupational** Safety, Health,  
and Social Security,  
AFL-CIO

Peter L. Szanton . . . . . Policy and Management Consultant,  
Hamilton, Rabinovitz, & Szanton, Inc.

Associate Director,  
Office of Management and Budget,  
1977-1979

Barry **Tice** . . . . . Group Director for Disability Programs,  
Human Resources Division,  
General Accounting Office

Edward L. **Toby** . . . . . Immediate Past President,  
National Council Social Security  
Management Associations, Inc.

Barry **L.** Van Lare . . . . . Staff Director,  
Committee on Human Resources,  
National Governors Association

Associate Commissioner,  
Social Security Administration,  
1977-1980

Aubrey **J.** Wagner . . . . . Consultant

Director and Chairman of the Board,  
Tennessee Valley Authority,  
1961-1978

Edward T. Weaver . . . . . Executive Director,  
American Public Welfare  
Association, Inc.

Paul R. Willging . . . . . Executive Vice President,  
National Council of Health Centers

Vice President,  
Blue Cross/Blue Shield of Greater  
New York,  
**1982-1983**

Deputy Administrator,  
Health Care Financing Administration,  
**1981-1982**

Suzanne H. Woolsey . . . . . Partner,  
Health, Education, and Legal Services  
Consulting Group,  
Coopers & Lybrand

Associate Director,  
Office of Management and Budget,  
**1977-1980**

Don I. Wortman . . . . . Management Consultant

Project Director,  
Federal Management Deregulation Project,  
National Academy of Public Administration,  
1982-1983

Deputy Commissioner and Acting  
Commissioner,  
Social Security Administration,  
1977-1978

Acting Administrator,  
Health Care Financing Administration,  
1977

John D. Young . . . . . Professor of Public Management,  
American University

Assistant Secretary for  
Management and Budget,  
Department of Health, Education, and  
Welfare,  
1977

Assistant Secretary,  
Comptroller,  
Department of Health, Education, and  
Welfare,  
1973-1977